SUPERVISORY DEVELOPMENT COURSE TRACK 1



Most people see effectiveness from the golden egg paradigm:

The more you produce

+ the more you do

= effectiveness

Effectiveness is ... maintaining the balance of getting the desired results and enhancing personal abilities and assets.

KINDS OF ASSETS:

Physical

Financial



Personal Effectiveness is ... accepting yourself for what you are. It is being aware of your own power to direct yourself and take charge of yourself and your life

GOALS OF PERSONAL EFFECTIVENESS

accomplishing what you want

actualizing your most important values

To be EFFECTIVE is to:

assume authority

accept responsibility

make a choice

3 Basic ACTIONS to REACH PERSONAL EFFECTIVENESS

Re - sponsibility

A - uthority

Ch - oice

Ineffective persons end up as losers.

Ineffective persons believe that they are victims of circumstances, of "bad luck" or fate.

The effective person or the *Winner* is internally-oriented

The effective person assumes responsibility for whatever consequences will arise as a result of his/her decisions and actions.

Effective person attribute success to their skill and competencies.









Personally effective individuals make things happen.

FOUNDATION OF PERSONAL EFFECTIVENESS

AUTHORITY

CONSISTING OF STREET CHOIC III THE **SUPERVISOR'S** ATTITUDE

CLOSING ACTIVITY

" THE WINNERS CIRCLE" Structured Learning Activity

- 1. Recall at least two people living or dead whom you consider as a "winner".
- 2. List the qualities, skills and habits which helped them become personally effective and a winner.





The winner.....

VS.

The loser.....

- is always part of the answer
- always has a program
- says, "Let me do it."
- sees an answer to every problem
- says, "It may be difficult but it is possible."

- is always part of the problem
- always has an excuse
- says, "That's not my job."
- sees a problem to every answer
- says, "It may be possible but it is difficult."

Be a winner!!!

THANK YOU!

MASTERING MY INNER WORLD



Instructions

- 1. Draw a picture that represent the past and another picture that represent the current life situation.
- 2. Group sharing of the pictures.
- 3. Based on sharings, what would you say is your group's guiding philosophy on:
 3a. Life 3c. Happiness
 3b. Work 3d. Success
 4. What would you say is your secret to success?

It is often what you bring to your work, not just what your work brings you, that makes your role as a supervisor exciting, meaningful and challenging

Mastering the inner world of management involves understanding and accepting one's role as a supervisor and developing the social and psychological perspectives that are consistent with the requirements of this role.

4 DIMENSIONS OF PERSONAL EFFECTIVENESS

Manage you own Self-Esteem

Manage your Need for Direct Control.

Manage your own Need To Be Liked.

Manage your Constructed Self.



Manage your own self-esteem

SELF-ESTEEM is an inner attitude of:

Self-respect

Sense of personal worth

State of valuing yourself

SELF-ESTEEM is an inner attitude of:
liking yourself

liking to relate with others

feeling secure

 not having to prove yourself with external symbols
 not allowing others to diminish your personal sense of self-worth. Manage your self-esteem means feeling OK.

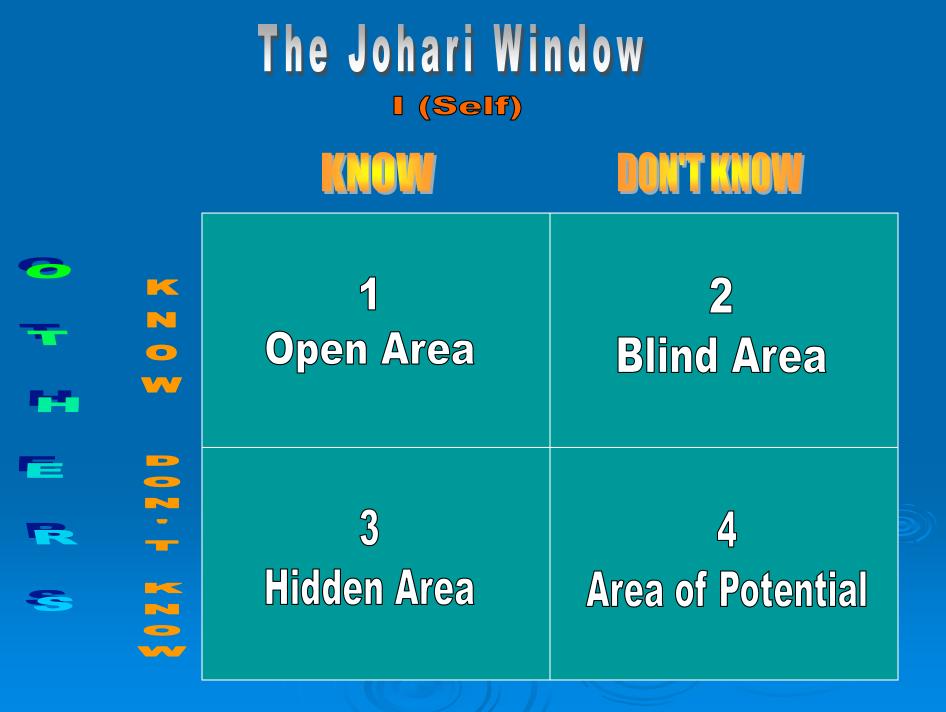
FOUR LIFE POSITIONS

I'm not OK – You're OK

I'm OK – You're not OK

I'm not OK – You're not OK

I'm OK – You're OK



PRIMACY EFFECT is based on initial perceptions of your self projection (appearance, behavior and non-verbal communication).

L – isten

I – gnite a positive interaction with a welcoming smile, a firm handshake or a warm greeting. Your handshake is judged on five factors: firmness, dryness, duration, interlock, and eye contact.

K – now people and call them by name.

A – Iways think before you act.

B – uild positive relationship. Be careful in relating with others. When reaching out to them, show you can accept their uniqueness and give them the space they need.

L – end a helping hand, whenever possible.

E – xpress more appreciation than criticisms and objections. Always use the sandwich approach when giving feedbacks. (i.e. positive – negative – positive)



Manage your <u>need</u> for direct control.

Control

> is the ability to influence your environment.

The amount of control you are able to exercise over your environment defines how "powerful" you are.

Control

is the ability

to influence

Your

Environment.

"We have to undo a 100 year old concept and convince our managers that their role is not to control people and stay "on-top" of things, but rather to guide, energize and excite." Managing your need for control requires you to accept a decreasing degree of direct control over how work is accomplished" as well as a decrease in your desire to be involved in everything."

This means you must get used to the fact that some things will not be done according to your way.



Manage your own <u>need</u> to be liked.

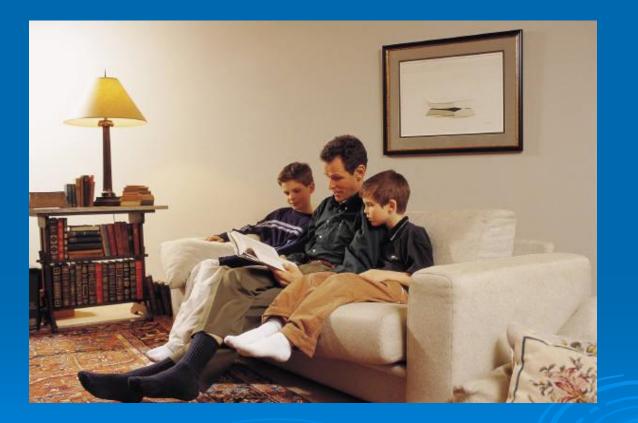
People have strong desire to "belong" to be accepted and be liked by other people. This is a basic social need. Individuals not only want to be valued for what they do. They also need to be accepted. In a manager's role, you must recognize that you have to work for and earn liking and acceptance. But even when you do, not everyone is going to like you.

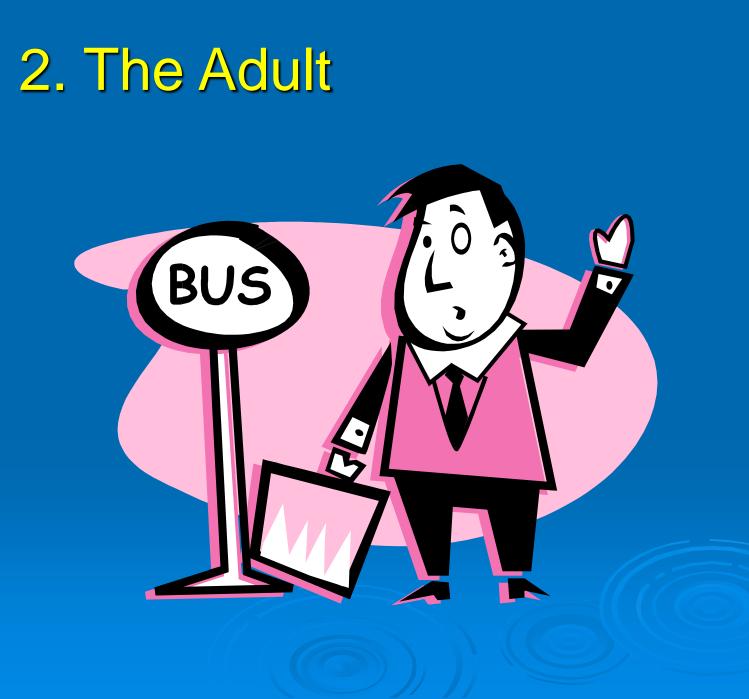
Your job is to lead and inspire other

people.

6 Ego States in interacting

1. Nurturing Parent





3. Natural Child









4. The Critical Parent



5. The Rebellious Child



6. The Compliant Child





Manage your constructed self.

The core of personal effectiveness is your <u>constructed self.</u>

The constructed self includes your attitudes about yourself and your perceptions about several aspects of yourself: what you are good at; what you can do or can't; what your future will be.

FACTORS INFLUENCING THE CONSTRUCTED SELF:

P - arenting styles



Children Learn What They Live

If a child lives with criticism, He learns to condemn. If a child lives with hostility, He learns to fight. If a child lives with ridicule, He learns to be shy. If a child lives with shame, He learns to feel guilty If a child lives with tolerance, He learns to be patient.

If a child lives with encouragement, He learns confidence. If a child lives with praise, He learns to appreciate. If a child lives with fairness, He learns justice. If a child lives with security, He learns to have faith If a child lives with approval, He learns to like himself. If a child lives with acceptance & friendship, He learns to find love in the world.

FACTORS INFLUENCING THE CONSTRUCTED SELF:

P - arenting stylesI - nteraction

Interaction with others shapes our attributions, perceptions of the causes and effects of our failure.

Their comments, reaction and feedbacks shape your self image and your level of confidence in yourself.

FACTORS INFLUENCING THE CONSTRUCTED SELF:

- P arenting styles
- I nteraction
- E ducation
- C ulture

Culture refers to pattern of behavior, attitudes, values, beliefs and traditions that occur within an organization or group of people.

FACTORS INFLUENCING THE CONSTRUCTED SELF:

- P arenting styles
- I nteraction
- E ducation
- C ulture
- E xperience
- S elf-talk

TWO FACES OF SELF-TALK:

self-fulfilling prophecy

self-imposed limitations

Self-fulfilling prophecy is premised on the fact that our mind is like a powerful magnet.

TO CREATE POSITIVE SELF-FULFILLING PROPHECY IS TO:

try to see more possibilities

eliminate self-defeating thoughts

direct your thoughts to the positive

Self-imposed limitations move you away from what you would like to accomplish and keep you from confronting situations which you are actually capable of.